



Level up your threat modeling practice

SecAppDev, 14 June 2022

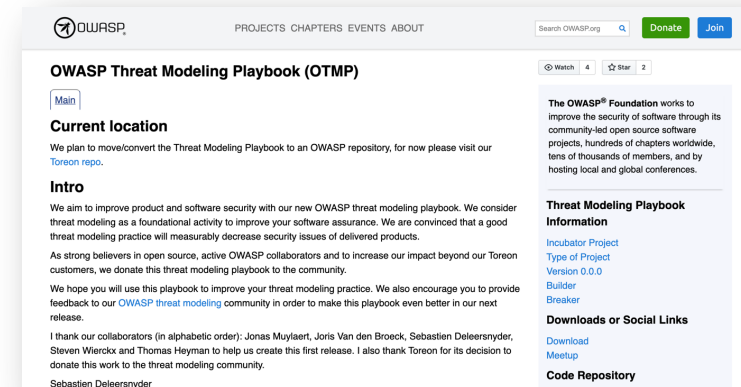
Sebastien Deleersnyder, CTO Toreon

Agenda

- Threat modeling
- Leveling up – we need a playbook!
- Get stakeholder buy-in
- Embed in your organization
- Training your people
- Strengthen your processes
- Innovate with technology
- Open sourcing our playbook / demo
- Q&A



<https://github.com/OWASP/threat-model-playbook>

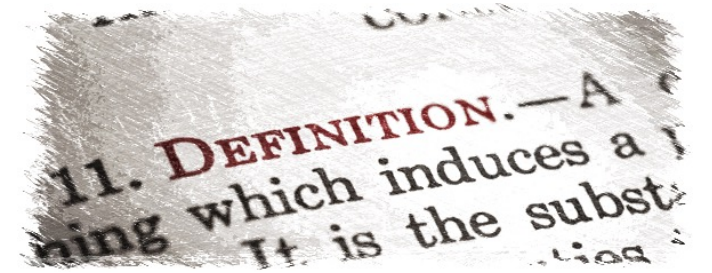


<https://owasp.org/www-project-threat-modeling-playbook/>



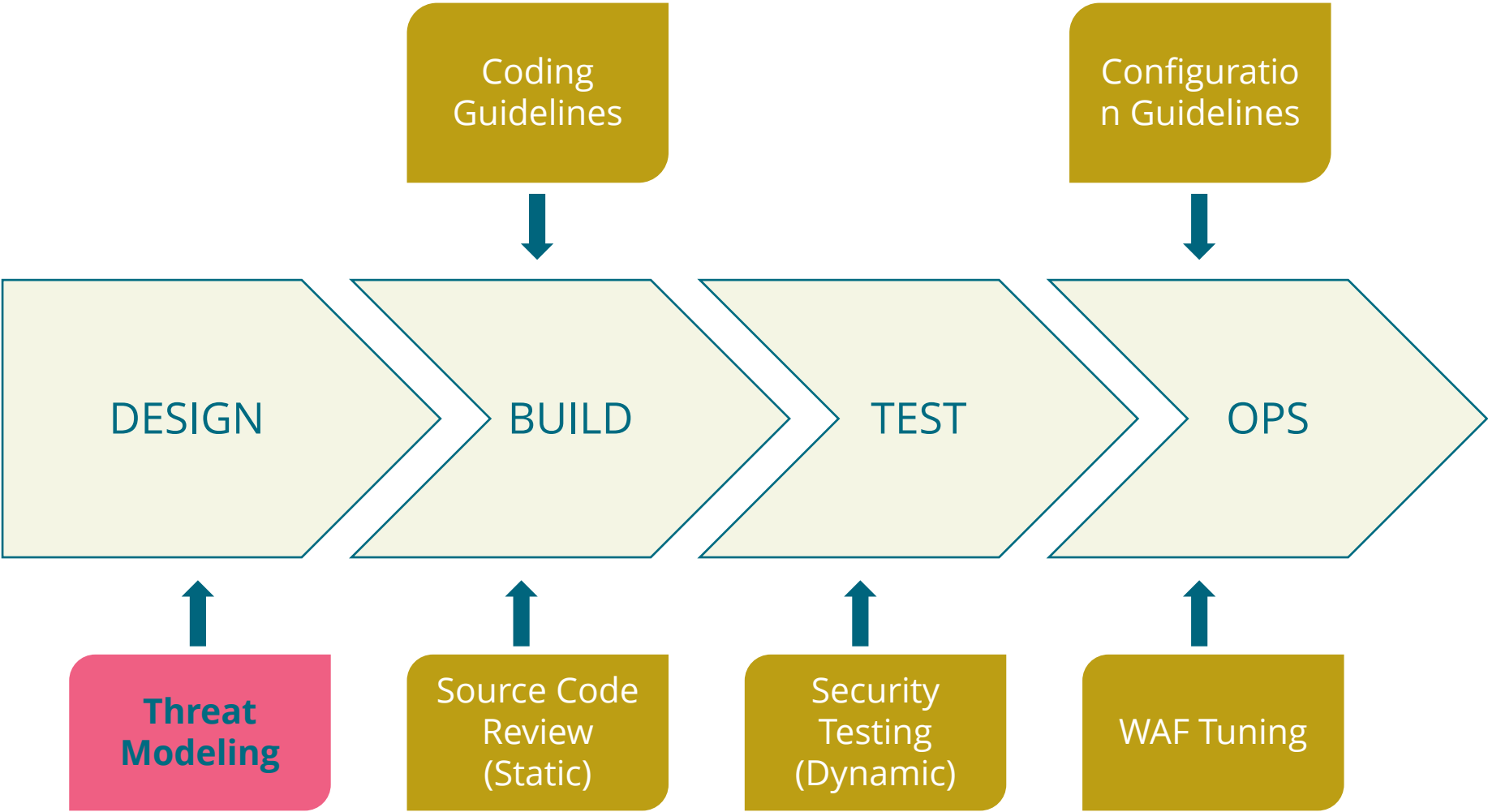
Threat Modeling

Threat modeling



Threat modeling is the activity of identifying and managing application risks

Secure development lifecycle



Threat modeling stages – DICE framework



Digram

Identify
threats

Counter
measures

Evaluate

What are we building?

What can go wrong?

What are we going to
do about it?

Did we do a good enough
job?

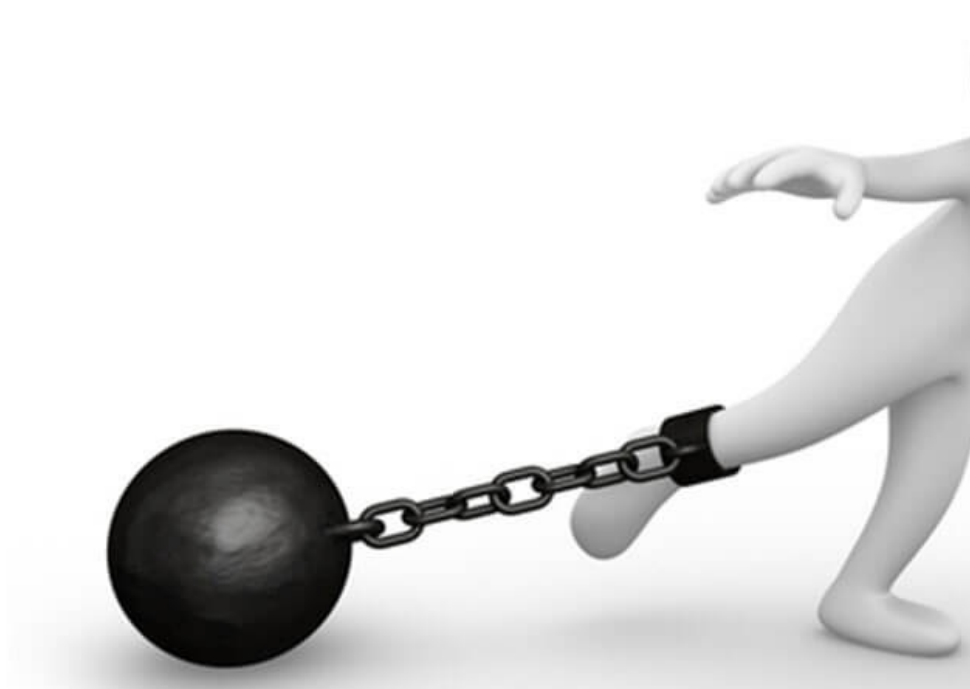
BENEFITS

Why perform threat modeling?

- Get team on same page with a shared vision on security
- Prevent security design flaws
- Identify & address greatest risks
- Prioritize development efforts based on risk weighting
- Document due diligence (GDPR, FDA, ...), other examples:
 - NIST included Threat Modeling in the Recommended Minimum Standard for Vendor or Developer Verification of Code in 2021
 - OWASP has added Insecure Design to the OWASP Top 10 in 2021.



Adoption constraints



- Generally requires outside security expertise
- Can take a lot of time (costly)
- Difficult to internalize and reproduce across application portfolios and teams
- Tools have limited functionality
- Does not scale



Leveling up - we need a playbook

Pulling it together

The collage features four overlapping web pages:

- OWASP Threat Modeling:** A page from the OWASP website with a navigation bar (PROJECTS, CHAPTERS, EVENTS, ABOUT), a search bar, and buttons for 'Donate' and 'Join'. The main heading is 'Threat Modeling' with an 'Overview' section. It mentions that Microsoft has published their process and includes threat modeling as a key activity in their Secure Development process.
- SAMM (Software Assurance Maturity Model):** A page with a dark green header and the title 'SOFTWARE ASSURANCE MATURITY MODEL'. It states: 'SAMM provides an effective and measurable way for all types of organizations to analyze and improve their software security posture.' Below the title are three sections: 'GETTING STARTED', 'SAMM ASSESSMENT', and 'BEI'.
- OWASP Security Champions Playbook:** A page with a blue header and the title 'Security Champions playbook'. It features a process flow diagram with six steps: 'Identify teams', 'Define the role', 'Nominate champions', 'Comm channels', 'Knowledge base', and 'Maintain interest'. Each step is followed by a list of bullet points detailing the actions to be taken.
- Toreon Threat Modeling Training:** A page with a white header and the title 'Threat Modeling Training'. It features a photo of a person writing on a whiteboard with a diagram. Below the photo are two sections: 'Hands-on training' and 'TMI newsletter'.

<https://owaspsamm.org/>
<https://github.com/c0rdis/security-champions-playbook>
https://owasp.org/www-community/Threat_Modeling

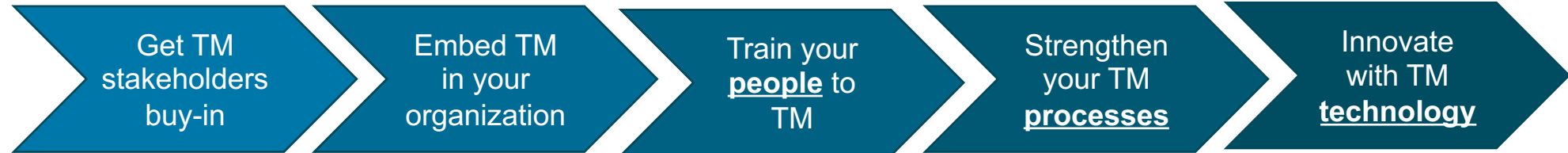
How a playbook will help us

- Translate vision and strategy into tactics
- American Football → Plays selected depending on
 - position on the field,
 - strengths and weaknesses of the opposition
 - and the stage of the game.
- Translates well to threat modeling: need to understand offense and defense
- Gamification increases adoption



Level up your threat modeling game

Threat Modeling Playbook



- Involve people and allocate time
- Inject TM expertise
- Show threat modeling ROI

- Establish context
- Assess and treat risk
- Monitor and review
- Communicate

- Identify stakeholders
- Create TM specialist role
- Train your people
- Create a positive TM culture

- Understand current process
- Introduce application risk levels
- Choose a TM methodology
- Perform and persist the TM
- Integrate with risk framework
- Follow up TM action items
- Optimize methodology and risk calculation

- Select the right tools
- Process the tools outcome
- Integrate in your TM methodology



Get stakeholder buy-in

Threat Modeling Playbook

Get TM
stakeholders
buy-in

Embed TM
in your
organization

Train your
people to
TM

Strengthen
your TM
processes

Innovate
with TM
technology

Involve people and allocate time

- Who is involved?
- Stakeholder costs and obstacles?
- What are potential gains?

Business stakeholders

Management

Application owner

Architect

Developer

Security and/or DevOps engineer

Project manager

Inject threat modeling expertise





Demonstrate ROI

- Your threat models need clear and actionable outcomes
- Balance threat models with project constraints
- Link threat models to development and security artefacts
 - User stories
 - Bug fixes
 - Incidents
 - JIRA tickets ...

Threat
modeling
findings

Deployment
issues

OWASP resources

- OWASP Top 10
 - <https://owasp.org/www-project-top-ten/>
- OWASP Threat Modeling Slack channel
 - <https://owasp.slack.com/archives/C1CS3C6AF>



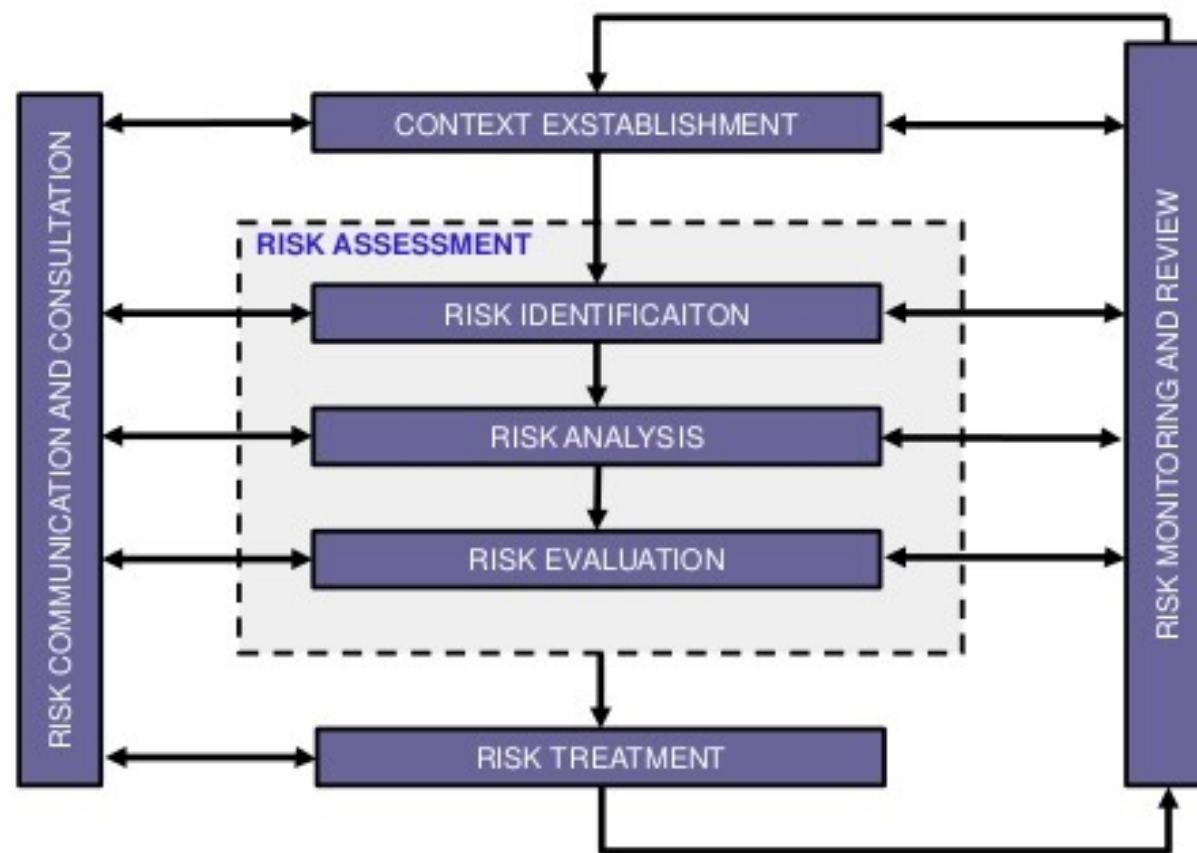
Embed in your organization

Threat Modeling Playbook

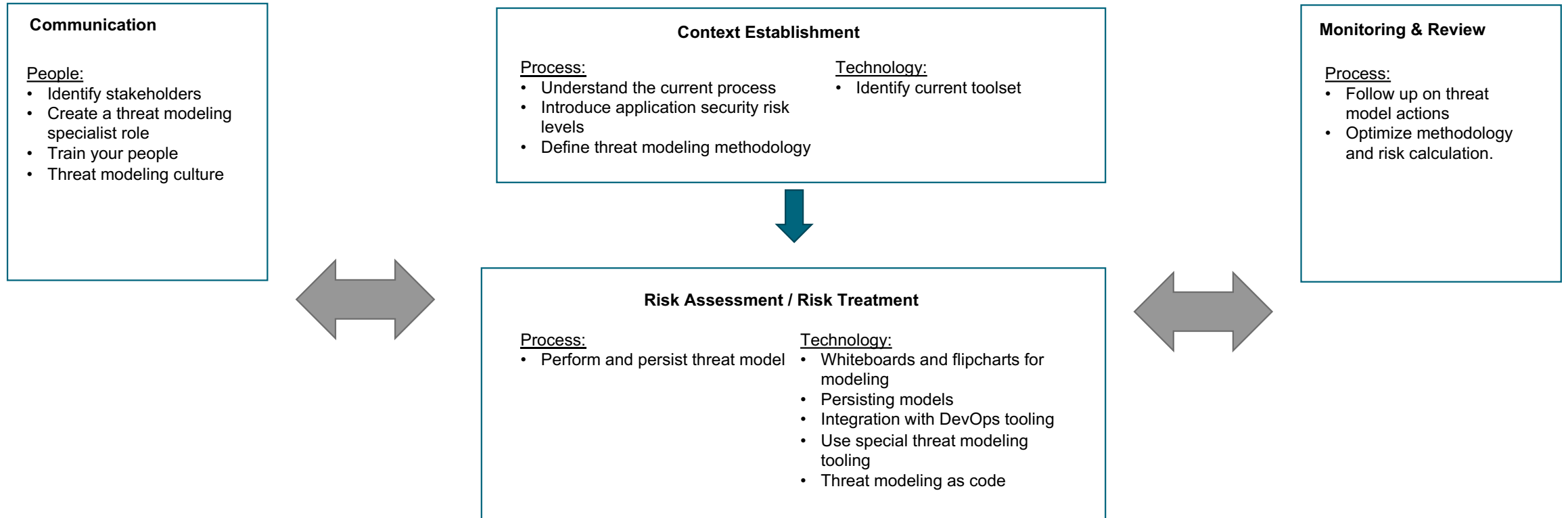


Embed in your organization

- Integrate in your risk management process
- If not available, consider ISO 27005:2018 standard (Information security risk management)
- Link to people, processes and technology framework



PPT framework mapped to ISO 27005



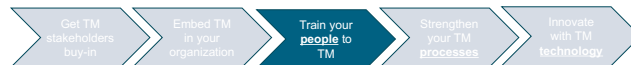
OWASP resources

- OWASP SAMM
 - <https://owaspsamm.org/model/design/threat-assessment/stream-b/>
- OWASP Threat and Safeguard Matrix (TaSM)
 - <https://owasp.org/www-project-threat-and-safeguard-matrix/>



Train your people to TM

Threat Modeling Playbook



Identify stakeholders

threat modeling is best performed within a core team of limited size

Role	Motivation
Business stakeholder	Ensure that business value and potential business impact is clear.
Architect	Provide a high-level overview of the application ecosystem and the underlying rationale.
Developer	Provide details on used libraries, frameworks, and coding guidelines.
Security and/or DevOps engineer	Provide details on existing security and/or infrastructure configuration.
Project manager	Validate proposed mitigations in terms of timing and budget.
Threat model specialist	Ensure proper execution of the threat model process.

Create a threat modeling specialist role

- Primary purpose: incorporate TM practices and security culture
- Typically floating specialists supporting the squads
- Provide threat modeling advice, support squads, and drop in for a sprint or two
- **Step 1** carve out this role
- **Step 2** hire candidate specialists

WANTED: Threat Modeling Specialist

Responsibilities

- Act as a threat model point of contact for the squads and their security champions.
- Responsible for leading threat model-related activities within the squad.
- Act as a liaison between the stakeholders and squad members.

Tasks

- Raise the overall security awareness and threat modeling knowledge within the squads.
- Organizes and facilitates threat modeling workshops for the squads.
- Assures that lessons learned of threat modeling is communicated towards the squads.
- Develops and improves your organization threat modeling methodology.
- Selects, introduces, and maintains threat modeling tooling to support and automate your organization threat modeling practice.
- Lead efforts in identification and remediation of weaknesses and vulnerabilities in the product design and development processes of the squads.
- Develop security-focused user stories for squads using agile development strategies and designing unit and integration tests together with the squad's test engineer.
- Organize threat modeling education and training, advocate for security-focused culture changes, and recruit, mentor, and train additional threat model specialists and squad champions.

Required skills and experience

- At least 2 years of experience in threat modeling.
- Expert knowledge of threat model techniques and tools.
- Excellent communication and meeting moderation skills.
- Proven to be a team player.
- Have an interest in security and willingness to learn and grow to meet the security needs of the squads.
- Knowledge of security concepts, tools, and practices in development (automated security testing, dependency checking) are a plus.

Train your people

Minimal threat modeling training curriculum

- Threat modeling as part of a secure development lifecycle
- The threat modeling stages and process
- Threat modeling methodologies (covering at least STRIDE¹)
- Diagramming
- Threat identification
- Threat mitigation
- Risk management concepts
- Hands-on exercises, preferably based on your organization systems

- Involved staff need to understand the why and how
- Organize lunch & learn sessions for your squads
- Perform threat modeling demos
- Do role-based training
- Include organization specific playbooks and templates, examples, and lessons learned
- Adapt to your technology stack and project governance.

Create a positive threat modeling culture

- Threat modeling is not an audit!
- Assure common understanding of terminology and concepts
- No-blame culture, learn from mistakes
- Leave your ego at the door
- Translate your threat model outcome to the target audience
- Align the team on a shared vision on product security



OWASP resources

- OWASP Threat Model Cookbook
 - <https://owasp.org/www-project-threat-model-cookbook/>



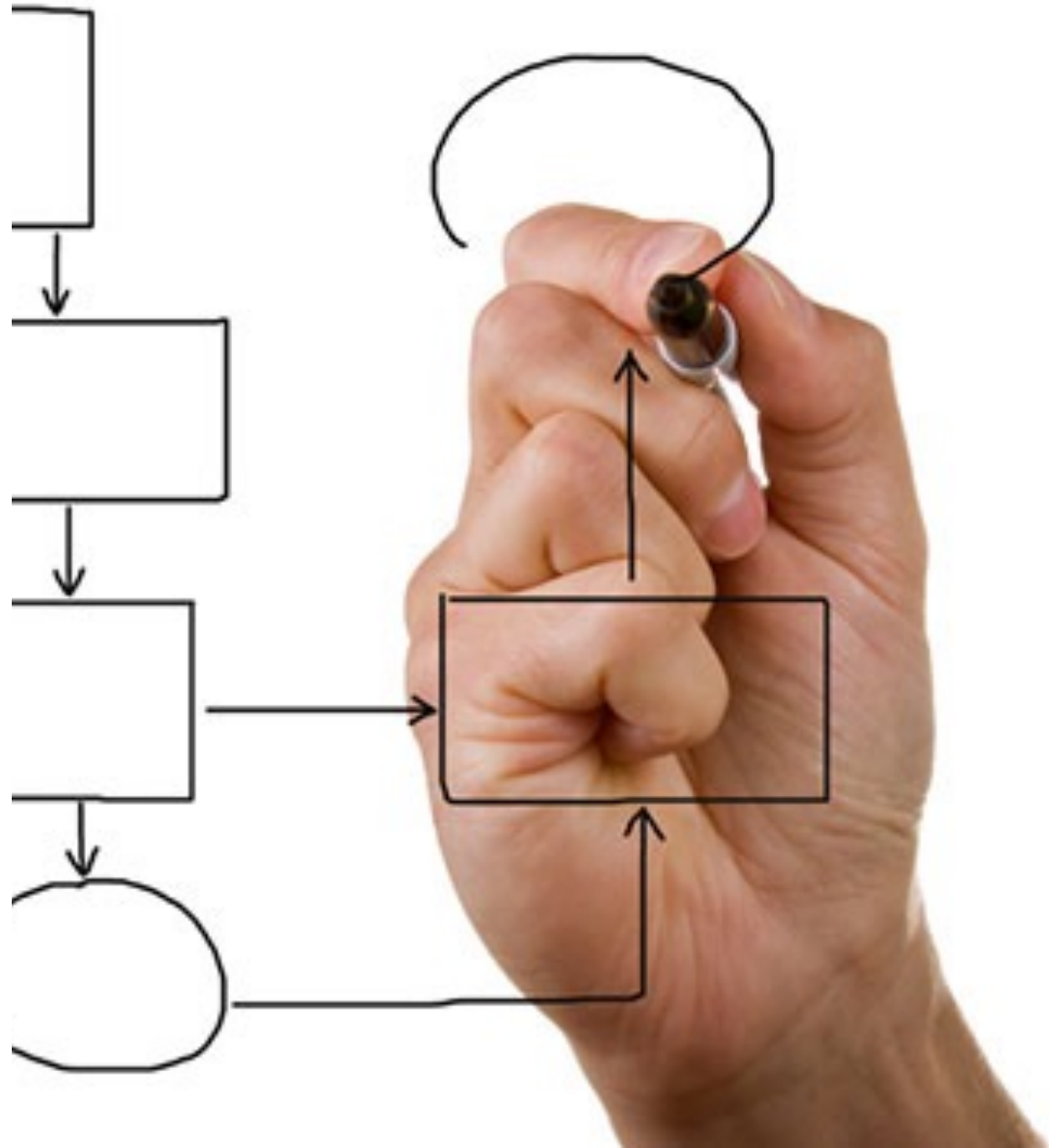
Strengthen your TM processes

Threat Modeling Playbook



Understand your current process

- Align on OWASP SAMM
- What is current process?
 - What?
 - When?
 - Inputs & outputs?
 - Steps taken?
- Draw overview
- Map on this playbook



The image shows three metal buckets hanging from a wooden surface. The buckets are arranged in a row, each with a different color: orange on the left, yellow in the middle, and green on the right. They are all empty and have metal handles. The background is a plain, light-colored wall.

Introduce application risk levels

Order your applications in different risk “buckets”

Choose a threat modeling methodology

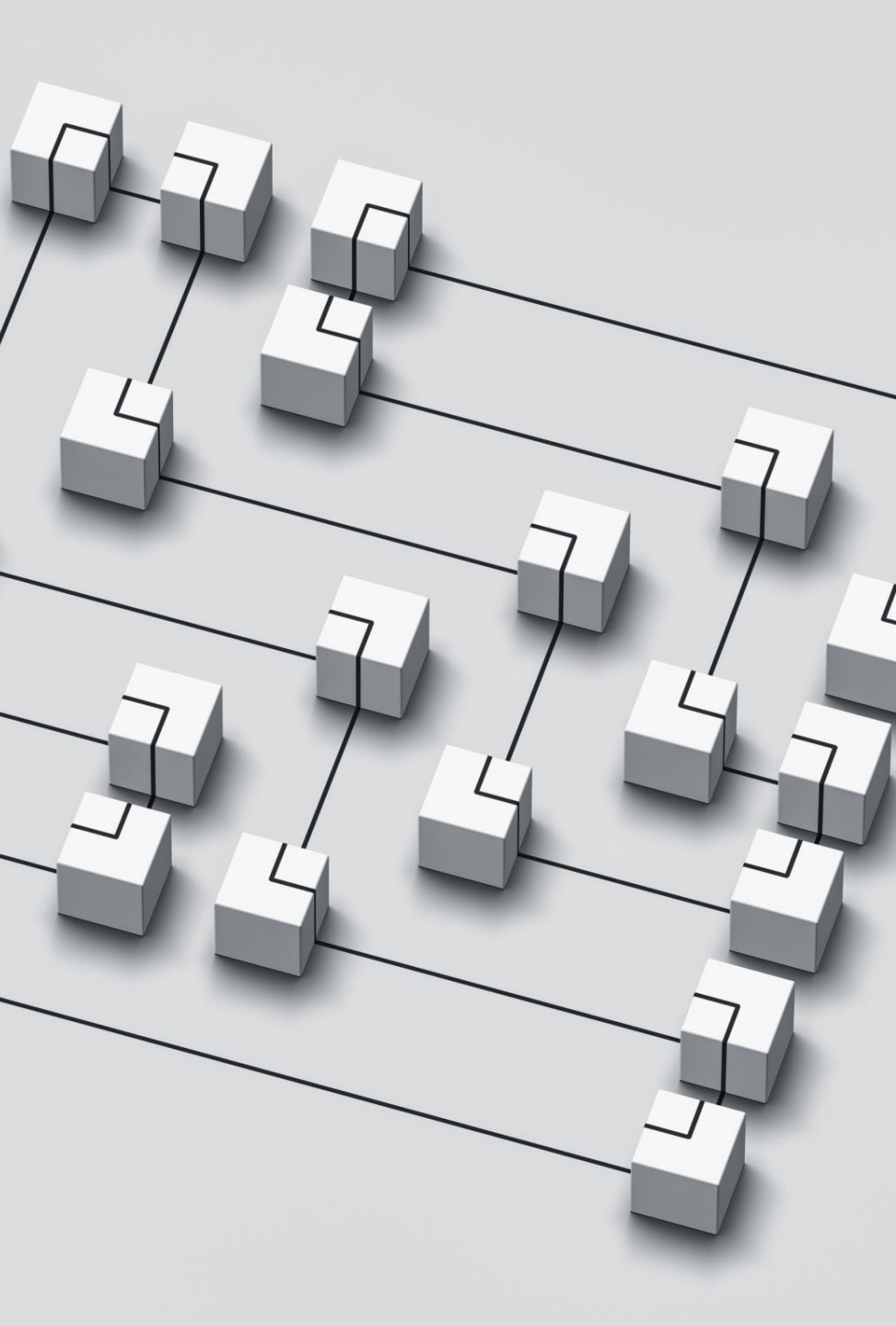
- Lots of methodologies available
- Is it sound?
 - Model based
 - Traceable
 - Systematic
 - Business integration
 - Context aware
 - Scalable
- Will it work for you?
- Should at least cover “4 question” framework



Integrate with your risk management framework

- Agree on how to handle TM findings
- Embed in your framework (or consider ISO 27005)
- Essential components:
 - Risk levels
 - Risk level implications
 - Risk escalation and acceptance
 - Risk review process

		Consequence				
		Negligible 1	Minor 2	Moderate 3	Major 4	Catastrophic 5
Likelihood	5 Almost certain	Moderate 5	High 10	Extreme 15	Extreme 20	Extreme 25
	4 Likely	Moderate 4	High 8	High 12	Extreme 16	Extreme 20
	3 Possible	Low 3	Moderate 6	High 9	High 12	Extreme 15
	2 Unlikely	Low 2	Moderate 4	Moderate 6	High 8	High 10
	1 Rare	Low 1	Low 2	Low 3	Moderate 4	Moderate 5



Perform and persist the threat model

- Once created, persist or store your threat model for later reference
- Threat modeling supporting files: e.g. data flow diagrams, architectural drawings, questionnaires, documentation, meeting minutes or STRIDE analysis ...
- Risks identified in the threat model.
 - Stored in the risk register, stored in a bug/user-story system, ...
 - For each identified risk you should include a risk level and the agreed upon follow-up action.

ACTION ITEMS!

TOPIC: _____ DATE: / / FINISH BY: / /

TASKS	URGENCY
1.	! !! !!!
2.	! !! !!!
3.	! !! !!!
4.	! !! !!!
5.	! !! !!!
6.	! !! !!!
7.	! !! !!!
8.	! !! !!!
9.	! !! !!!
10.	! !! !!!
11.	! !! !!!
12.	! !! !!!
13.	! !! !!!
14.	! !! !!!
15.	! !! !!!

NOTES

☐ ACTIONS COMPLETED ☐ ACTIONS DEFERRED ☐ ALL TALK NO ACTION

"ACTIONS SPEAK LOUDER THAN WORDS"

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Agree on mitigations and follow-up actions

- Who is accountable for the progress and due date?
- What is the current status of the mitigation?
- What is the risk of the mitigation?
- Who is responsible for the execution / implementation? What are the actions that are needed?
- What is the current state of each of the actions needed to finish this mitigation?

Optimize methodology and risk calculation

- Reuse artefacts: diagrams, risk calculations, user stories
- Hook into and adapt:
 - Penetration testing
 - Compliance needs
 - Audit findings
 - Quality of service levels
- Input to test automation, penetration testing, training, awareness
- Align and standardize risk calculation across teams



OWASP resources

- OWASP Threat Modeling overview
 - https://owasp.org/www-community/Threat_Modeling
- OWASP Threat Modeling process
 - https://owasp.org/www-community/Threat_Modeling_Process
- OWASP Threat Modeling Cheat Sheet
 - https://cheatsheetseries.owasp.org/cheatsheets/Threat_Modeling_Cheat_Sheet.html
- OWASP Threat Modeling Project
 - <https://owasp.org/www-project-threat-model/>
- OWASP Risk Rating Methodology
 - https://owasp.org/www-community/OWASP_Risk_Rating_Methodology



Innovate with TM technology

Threat Modeling Playbook



Select the right tools

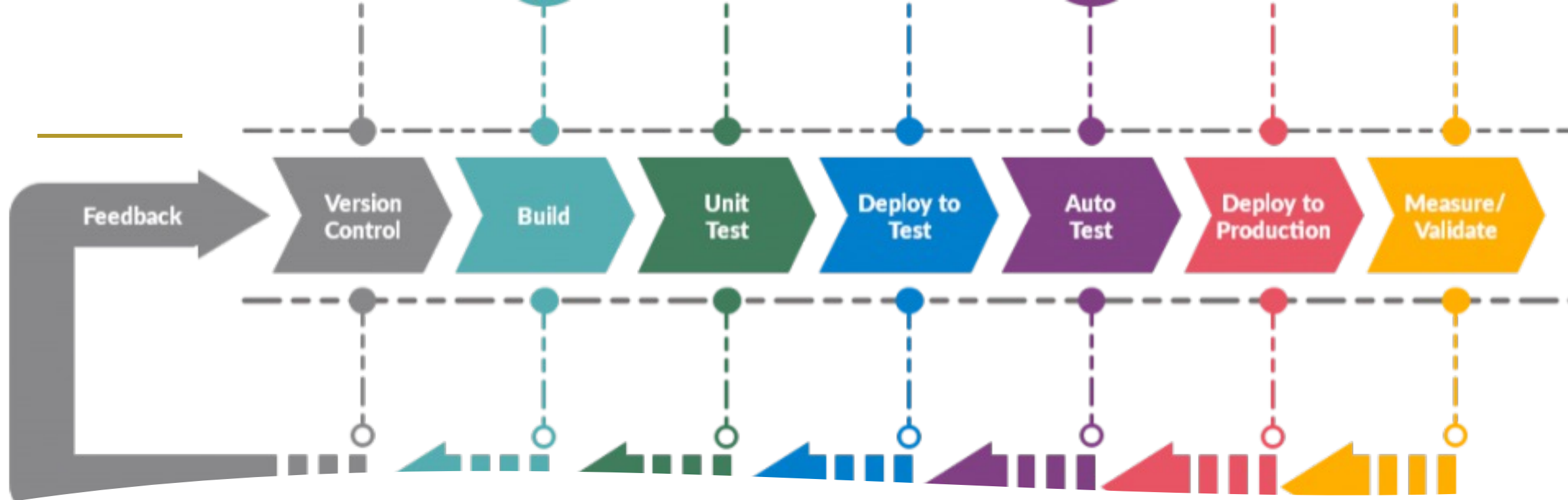
- Start with basic tools, such as flipcharts & whiteboards
- Consider remote collaboration tools
- Select threat modeling tool that fits your methodology
- Growing market of open-source and commercial tools





Tool outcomes

- Primary functions and outputs:
 - Create and collaborate on threat models
 - Persist threat models
- Support objective, risk-based approach to mitigate threats
- Cover: awareness, risk documentation, input for other (security) activities, share threat modeling knowledge, ...
- Support access control and operational needs



Integrate in YOUR methodology

- Never change your process to accommodate a tool
- Fit your DevOps pipelines:
 - Reuse your team tools
 - Reuse diagrams and diagramming tools
 - Integrate with knowledge repository
 - Track actions in team ticket system
 - Reuse security scoring system
- Consider “threat modeling as code”

OWASP resources

- OWASP Threat Dragon
 - <https://owasp.org/www-project-threat-dragon/>
- OWASP pytm
 - <https://owasp.org/www-project-pytm/>
- OWASP Threatspec
 - <https://owasp.org/www-project-threatspec/>
- OWASP Ontology Driven Threat Modeling Framework
 - <https://owasp.org/www-project-ontology-driven-threat-modeling-framework/>

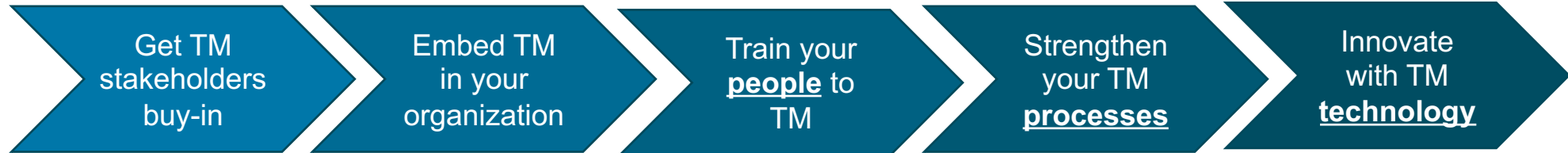


TOREON

Open sourcing our playbook

Level up (y)our threat modeling game

Threat Modeling Playbook



- Involve people and allocate time
- Inject TM expertise
- Show threat modeling ROI

- Establish context
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- Identify stakeholders
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Open sourcing “our” playbook

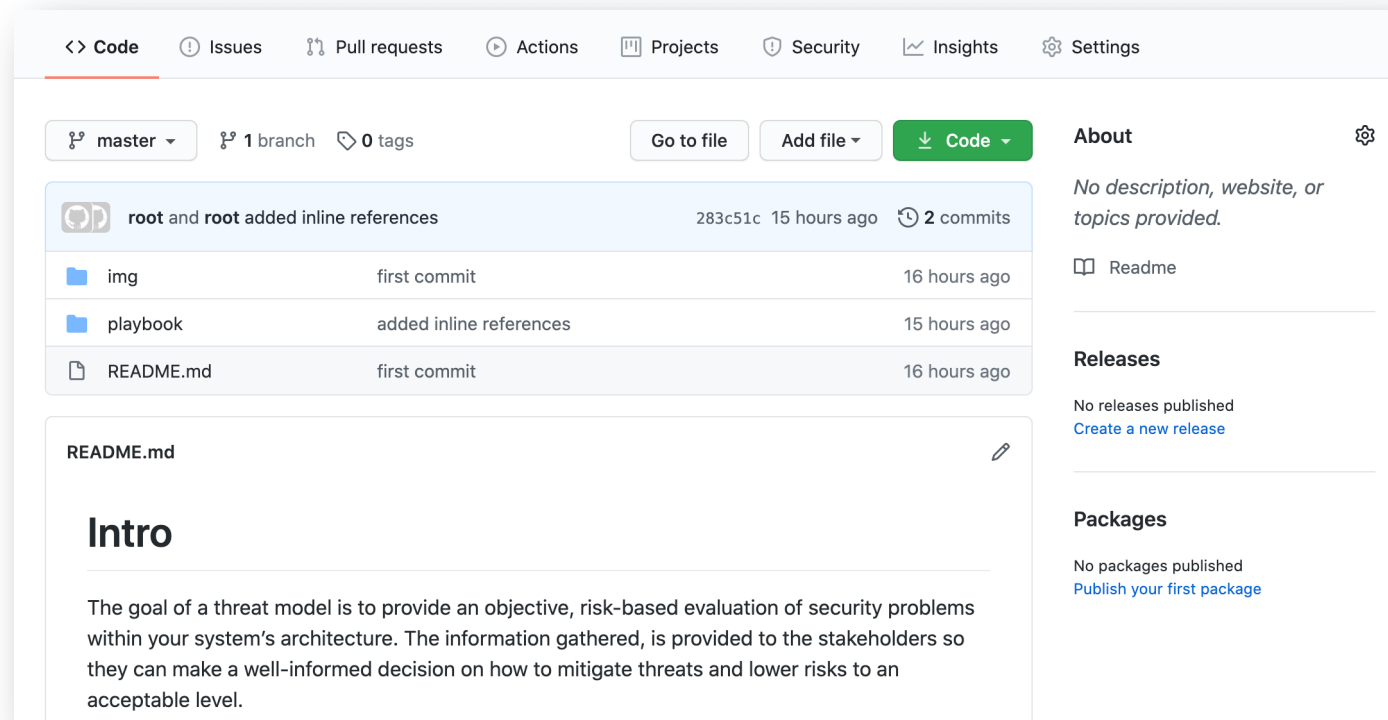
- Donated to the OWASP threat modeling project
- Free to use!
- Increase the impact of threat modeling globally
- Community feedback, input for next cycle ...



<https://github.com/OWASP/threat-model-playbook>

Demo

- <https://github.com/OWASP/threat-model-playbook>





Call to action

- Download & use it !
- Let us know what works
- Let us know what does not work
- Collaboration on version 2



Q&A

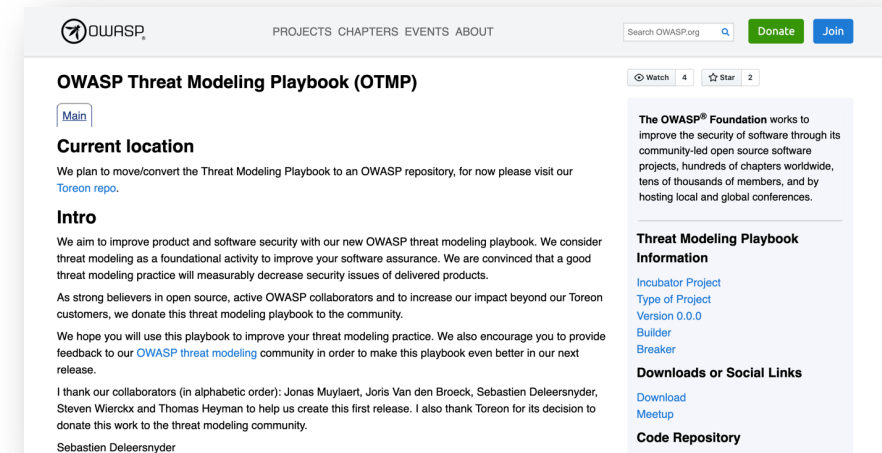


Contributors

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- Steven Wierckx
- Thomas Heyman



<https://github.com/OWASP/threat-model-playbook>



<https://owasp.org/www-project-threat-modeling-playbook/>

Stay in touch!

- Email: seba@owasp.org / seba@toreon.com
- Subscribe to our Threat Modeling Insider “TMI” newsletter:
<https://www.toreon.com/tmi-threat-modeling/>
- Next open trainings:
 - Advanced Whiteboard Hacking – aka Hands-on Threat Modeling (Black Hat USA)
(2-day training on 6 or 8 August)
 - Threat Modeling Medical Devices training (through DPI)
(next cohort start on 19-Aug) - <https://www.dp-institute.eu/en/courses/threat-modeling-medical-devices/>
 - Threat Modeling Practitioner training (through DPI)
(next cohort start on 12-Sep) - <https://www.dp-institute.eu/en/courses/threat-modeling-practitioner-training/>



Thank you
